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Chief, Liaison Branch, OCD

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Box 3

Liaison Activities - Non-IAC Agencies

1. The development of continuing liaison relationships between OCD and the various Non-IAC agencies was actively initiated in December of 1947. This procedure, whereby Collection Branch representatives, in conjunction with Requirements Branch, established initial contacts with the agencies, was continued on a moderately effective basis to April 1948. Subsequent to that date, restrictive regulations imposed by the provisions of IOPM-2J together with the resulting lack of personnel, made it necessary to discontinue this program.

2. The program, as far as it was carried out at that time, more than justified the need for the development and maintenance of continuing liaison relationships with the various Non-IAC agencies. As each new agency was "opened up", it became increasingly evident that there was considerable intelligence information of a current and active interest to CIA in many of the Agencies. The potentialities of these agencies in this respect, can be divided into three main categories:

- a. Current reports, studies and publications containing information relating to foreign countries, their scientific and technical progress, their economic and strategic resources and their political structure and philosophies.
- b. Background information located in the "dead files" of many of the agencies which is vitally needed by CIA, but which has been filed for lack of appreciation of its intelligence value.
- c. Potential sources of intelligence information inherent in reports prepared by transient personnel of the Non-IAC agencies.

3. Unfortunately, with a few exceptions (US Weather Bureau, US Bureau of Standards and the National Advisory Committee for Aeronautics) initial contacts with these agencies and their appreciation of CIA's needs have been somewhat nullified by the lack of contact during the past three months. It is now possible, with the establishment of the new Non-IAC desk to turn once again to the development of these agencies as a lucrative source of intelligence information. A comprehensive study indicating the status of Non-IAC liaison relationships as of 1 July 1948

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has been prepared for your information and future reference, Tab A, attached.

4. A program to be used as a general guide for the activities of the Non-IAC Desk, Liaison Branch, has been tentatively prepared for your approval. The objectives comprising this program are as follows:

- a. To renew liaison relationships, initially through Liaison clearing authorities and Sub-Liaison clearing authorities of all the various Non-IAC agencies.
- b. To direct the efforts of such liaison with a view to penetrating all of their various sub-units in an effort to become thoroughly familiar with the potentialities of all agencies.
- c. Coincident with a & b above, and as a prerequisite in most cases, coordinate these activities with I & S and ICAPS to effect decentralization of OCD contact within the Agency. This is essential to effective liaison relationships on a working level. An excellent example of such decentralization is the procedure now established in the Department of the Interior as indicated in the attached copy of an I & S memorandum, Tab B.
- d. To coordinate liaison activities with the Non-IAC agencies with the Office of Operations, to the end that our mutual efforts may be brought together to the overall benefit of CIA.
- e. To receive, but not solicit, on behalf of CIA intelligence requirements originated by the non-IAC agencies.

5. It is believed that the above program, if approved, can be effectively achieved and will result in the development and flow of considerable intelligence information needed by CIA. Insofar as is possible it is planned to assign Liaison officers of the Non-IAC Desk to specific Agencies for periods of intensive liaison. It is believed that this will provide initially for maximum exploitation with the limited personnel available.

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Non-IAC Desk